ORD 12-061

#3733

**Sponsors:**

**Council Members Prado Wright**

Co-Sponsors:

Council President Griffiths

Council Members Robinson Walsh

**AN ORDINANCE TO AMEND THE CAPITAL IMPROVEMENTS PROGRAM FOR THE SIX FISCAL YEARS 1999-2004 BY AMENDING ORDINANCE NO. 98-040.**

**WHEREAS**, the City Council adopted the Capital Improvements Program for the Six Fiscal Years 1999-2004 (FY 1999-2004), inclusive, by enacting Ordinance No. 98-040 pursuant to the provisions of Wilm. C. (Charter) Sections 2-203, 2-306, 4-101, 5-600 and 5-601, following the submittal by the Mayor to the Council of the Capital Improvements Program for Fiscal Years 1999-2004 and the proposed Capital Budget and with the subsequent recommendations of the City Planning Commission; and

**WHEREAS**, amendments to the FY 1999-2004 Capital Improvements Program, as set forth in Attachment "A" attached hereto and made a part hereof, have been proposed to make changes in the Capital Improvements Program funding allocation for the Department of Parks and Recreation in order to transfer $936,000 from the "African American History Museum" project to the "Anderson Community Center Renovations" project; and

**WHEREAS,** these amendments to the Capital Improvements Program for FY 1999-2004 will be reviewed by the City Planning Commission on October 15, 2012 as Resolution 18-12.

**THE COUNCIL OF THE CITY OF WILMINGTON HEREBY ORDAINS:**

**SECTION 1.** The Capital Improvements Program for the Six Fiscal Years 1999-2004, inclusive, enacted by Ordinance No. 98-040 and subsequently amended, is hereby amended by reallocating the funding for the Department of Parks and Recreation so that $936,000 is transferred from the "African American History Museum" project to the "Anderson Community Center Renovations" project, as set forth in the revised Capital Improvements Program and Capital Budget for Fiscal Years 1999-2004, attached hereto as Attachment "A" and made a part hereof.

**SECTION 2.** This ordinance shall become effective immediately upon its date of passage by the City Council and approval by the Mayor.

First Reading.....October 4, 2012
Second Reading....October 4, 2012
Third Reading.....October 18, 2012

Passed by City Council, Oct. 18, 2012

Norman D. Griffiths
President of City Council 10/18/12

ATTEST: Maribel Seijo
City Clerk

Approved as to form this
3rd day of October, 2012.

Senior Assistant City Solicitor

Approved this 23rd day of
Oct, 2012

Mayor

**SYNOPSIS**: This Ordinance amends the Capital Improvements Program for the Six Fiscal Years 1999-2004 for the purpose of reallocating project budgets under the Department of Parks and Recreation to transfer $936,000 from the "African American History Museum" project to the "Anderson Community Center Renovations" project. There will be no change in the total funds for the Capital Improvements Program for the Six Fiscal Years 1999-2004.

# ATTACHMENT "A"

## FY 1999 Capital Budget
## and
## FY 1999-2004 Capital Improvements Program

# CAPITAL IMPROVEMENTS PROGRAM

# AND

# CAPITAL BUDGET

# FOR

# FISCAL YEARS 1999 - 2004


**MAYOR**

James H. Sills, Jr.

**DEPARTMENT OF FINANCE**

Kevin A. Bernard, Director

Robert Greco, Budget Manager

Matthew Razze, Senior Budget Analyst

**DEPARTMENT OF PLANNING**

Peter D. Besecker, Director

Gwinneth S. Kaminsky, Senior Planner



| | |
|---|---|
| Original: | CPC Res. 7-98 (3/17/98). Ord. 98-040 and 98-041 (5/21/98). |
| Rev. 1: | CPC Res. 26-98 (10/20/98). Sub. No.1 to Ord. 98-125 and Ord. 98-126 (11/5/98). |
| Rev. 2: | CPC Res. 30-98 (12/8/98). Ord. 98-157 and 98-158 (1/7/99). |
| Rev. 3: | CPC Res. 10-99 (3/16/99). Ord. 99-029 and 99-030 (4/8/99). |
| Rev. 4: | CPC Res. 16-00 (7/18/00). Sub. No. 1 to Ord. 00-080 and 00-081 (8/24/00). |
| Rev. 5: | CPC Res. 7-01 (4/17/01). Ord. 01-039 and 01-040 (5/3/01). |
| Rev. 6: | CPC Res. 2-02 (3/5/02). Ord. 02-012 and 02-013 (3/7/02). |
| Rev. 7: | CPC Res. 20-02 (9/17/02). Ord. 02-103 and 02-104 (10/3/02). |
| Rev. 8: | CPC Res. 25-05 (10/18/05). Sub. No. 1 to Ord. 05-072 and 05-073. |
| Rev. 9: | CPC Res. 31-05 (12/20/05). Ord. 06-003 (text change, 1/19/06). |
| Rev. 10: | CPC Res. 9-07 (3/20/07). Sub. No. 1 to Ord. 07-007 and 07-008 (4/19/07). |
| Rev. 11: | CPC Res. 18-12 (10/15/12). **DRAFT.** |

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# THE CAPITAL IMPROVEMENTS PROGRAM

## I. Introduction

The Capital Improvements Program is a six-year capital spending plan, adopted by City Council annually. The first year of the Capital Program is known as the Capital Budget. In alternating years, the Capital Budget includes two full fiscal years of funding due to the City's decision to bond biennially, instead of annually. This results in "off" years when the budget requests will be zero. The decision to bond biennially reduces the frequency of borrowing and lowers financing costs.

The Capital Improvements Program and Budget provide a schedule of expenditures to develop and improve the public facilities necessary to serve those who live and work in Wilmington. The projects reflect the physical development policies of the City, such as Comprehensive Development Plans, Urban Renewal Plans, etc. This document describes the development of a Capital Program; the statutory basis for the preparation of the Capital Program; and an explanation of the capital projects proposed for the FY 1999 - 2004 period.

## II. A Guide to the Capital Improvements Program

### A. The Development of a Capital Program

The Wilmington Home Rule Charter describes the process for preparing and adopting the City's Capital Program. The process begins with the various City departments submitting requests for specific projects to the Office of Management and Budget and the Department of Planning. Department heads discuss their project proposals with the Office of Management and Budget and the Department of Planning, indicating their programming priorities. Three major considerations guide the review of these departmental requests:

1. Overall development objectives for Wilmington. This includes the feasibility, desirability, and need for specific projects.

2. The relationships among projects with respect to design, location, timing of construction and the nature of activities involved.

3. The City's fiscal policies and capabilities.

The City Planning Commission reviews the Capital Program for conformance to the Comprehensive Plan and other City policies, and makes recommendations to the Office of Management and Budget and the Department of Planning. The Capital Program is then submitted to the Mayor for his review and transmittal, along with the Annual Operating Budget, to City Council for their approval.

## B. Nature of a Capital Project

Generally, a capital project is fixed in nature, has a relatively long life expectancy, and requires a substantial financial investment. Capital projects traditionally take the form of large-scale physical developments, such as buildings, streets, and water mains. However, a wide range of other projects qualify for capital funding consideration, including fire fighting apparatus, street lighting, and computer software.

A capital project must generally include one or more of the following characteristics:

1. Acquisition of real property, including the purchase of land and/or existing structures for a community facility or utility.

2. Improvement of City-owned property, including new construction, site improvements, additions and rehabilitation of existing structures. However, only rehabilitation projects exceeding $2,000 are considered capital projects.

3. Major replacement facilities, such as roofs, heating, plumbing, and electrical systems.

4. Preliminary studies and surveys pursuant to acquisition, construction or rehabilitation of City-owned property.

5. Purchase of specialized equipment and furniture for public improvements when first erected or acquired.

6. Cash contributions when necessary to fulfill the City's obligation in federally-assisted programs of a capital nature.

7. Improvements to City-owned public utilities, such as sewers, water mains, fire hydrants, streets, and catch basins.

8. Vehicles (excluding special equipment not considered a part of the vehicle) exceeding $25,000 in cost and having a life expectancy of more than ten years.

**Percent Allocation to Art**: Municipal construction contracts let by the city for the construction of or remodeling of public buildings or structures shall include a sum of money amounting to one percent of the estimated construction cost of the building or structure, for ornamentation. Ornamentation includes, but is not limited to, sculpture, monuments, bas relief, mosaics, frescoes, stained glass, murals, fountains or other decoration, both exterior and interior, having a period of usefulness of at least five years. In the event the one percent sum is not used for the incorporation of ornamentation in the construction project, it shall be placed in the art work reserve fund. Eligible construction contracts means a capital project greater than $25,000 identified in the annual capital budget to construct or remodel any public building or structure including parks, or any portion thereof, within the city limits. This shall not include construction, repair or alteration of city streets or sidewalks.

## C. The City's Financial Policy for the Capital Program

The following are the major elements that determine how much money the City can legally borrow and how it will pay for specific projects:

### 1. Fiscal Borrowing Limit

Legislation enacted by the Delaware General Assembly on July 7, 1971 amended the general obligation bond limit of the City of Wilmington to permit a debt service which does not exceed 17.5 percent of the annual operating budget. Because the bonds issued for the sewage treatment and water facilities are revenue supported, they are not subject to this limitation.

### 2. Self-Sustaining Projects

A clear distinction is made in the Capital Program between tax-supporting and self-sustaining (revenue) projects. Self-sustaining projects are part of any operation which will generate sufficient revenues to cover its debt service (water and sewer service, for example). Although the debt service on these bonds is paid from the various operating revenues, the bonds are secured by the City's full taxing authority, and thus are actually a special form of general obligation bonds.

### 3. Bond Life

The City generally limits its borrowing to 25 years for all tax supported and revenue obligations. However, under special circumstances, 5 or 10 year bonds have been, and can be, issued.

## D. Expenditure Analysis

Capital spending projects generally are within the following four categories:

### 1. New Service

Projects which provide a service not previously available. Examples include sewer lines; roads and water mains to areas not previously served; the acquisition and development of new parks; or the construction of a new facility for a new service.

### 2. New Replacing Existing

Projects which are completely new themselves, but which replace a facility which previously provided a similar or identical service. Examples include the acquisition of new apparatus, or the replacement of aging sewer lines and water mains.

3. **Upgrading Existing**

Additions and modifications to existing facilities aimed at providing more and/or better service than is now provided. Examples include additions to buildings, increasing the capacity of existing water mains and development of park land already owned by the City.

4. **Restoring Existing**

Projects aimed at restoring an existing facility to its original capacity and/or quality of service. Examples include cleaning and relining of water mains, and minor capital improvement projects.

Significantly, only a small percentage of past capital expenditures have been for new service. This is very characteristic of an older, highly developed City in which most basic municipal services are already in place, and no new significant population growth is taking place.

Most projects fall within the category of upgrading existing facilities, reflecting a policy of extending and expanding their usefulness to the City's present stock of capital facilities. A policy of utilizing existing facilities with renovations and additions maximizes the efficiency of capital spending.

In the past, the replacement of capital facilities with new ones was prevalent. This approach is justifiable when facilities are too obsolete to permit economical rehabilitation or modification, when they have been utilized to the extent of their full useful life, or they are improperly located to meet the current needs. In general, replacements of this type offer increased capacity, modern features and up-to-date conveniences not found in the facilities they replace.
The restoration of existing facilities is generally undertaken when an existing facility has become so worn or deteriorated that major corrective action is needed to preserve its usefulness. While these expenditures do not result in the provision of new or improved service, they are among the most cost-efficient capital expenditures since maximum use is made of existing facilities.

## E. Method of Funding

1. **City Obligations**

The bulk of funding for the City's Capital Improvements Program has traditionally come through general obligation bonds issued by the City and repaid out of the appropriate department operating budget over a 20 year period. In general, investors loan the City funds based upon its "bond" or promise to repay them using all means possible.

2. **Federal and State Funds**

In the past, the Federal and State governments have provided substantial support for capital programs in the City. For example, federal grants have often composed a major portion of funding for sewer and water projects, with local capital funding being used to "match" the Federal portion. Federal and State funds have been requested to supplement this year's budget.

3. **Unused Capital Funds**

Unexpended funds from previous Capital Budgets are reviewed annually to determine whether a former project has been temporarily delayed, altered or is no longer feasible. Based on this analysis, funds might then be transferred to current fiscal year projects in order to reduce the amount being currently borrowed.

## F. Capital Funding Proposed for FY 1999 - 2004

The FY 1999 Capital Budget, normally an off-year, zero based budget, was first amended in October 1998 to include funding for a variety of capital projects; subsequent amendments have been made since that time. Revision #11 (Resolution 18-12) involves the transfer of funds within the Department of Parks and Recreation from the African American History Museum project to the Anderson Community Center Renovations project. This amendment does not result in any net change to the Capital Budget, which remains at a level of $13,622,000, with the proposed Program for the FY 2000 through FY 2004 outyears reflecting $83,440,000 in programming (also unchanged). The six year budget and program total $97,062,000. A breakdown of these costs and the project descriptions are provided in the following pages.

## CAPITAL PROJECT DESCRIPTIONS - FISCAL YEARS 1999 - 2004

### A. PARKS AND RECREATION

1. **General Park Improvements**

Budget Request: $0.
Program Request: $2,000,000.

Budget: None.

Program: Miscellaneous improvements to the City-wide park system including curb and sidewalk replacements, play equipment upgrades, repaving basketball and tennis courts, contingencies, emergencies and unanticipated projects.

2. **Revitalization Program (LDR)**

Budget Request: $0.
Program Request: $1,100,000.

Budget: None.

Program: This project includes the design and implementation costs of pilot projects identified in the Citywide Environmental Enhancement Plan which was prepared by LDR International, Inc. Sidewalk improvements, curb repairs, site demolition, street lights, and landscape enhancements are being proposed.

3. **Clifford Brown Development**

Budget: $0.
Program: $300,000.

Budget: None.

Program: To implement Phase II, which involves the construction of improvements to Clifford Brown Walk (formerly Poplar Street) between 9th and 16th Streets, including sidewalk and curb repairs, handicap ramps, a pavement mosaic that graphically depicts elements relating to Clifford Brown's life, historical signage, landscaping, intersection improvements, and design and engineering services; and development of an African American museum in a building at 11th Street and Clifford Brown Walk. (Phase I involved the study of the building's reuse as a museum, and walkway design work.

4. **S.E. Ninth Ward Street Enhancements Project**

Budget Request: $0.
Program Request: $100,000.

Budget: None.

Program: This project is the first stage of implementing streetscape improvements as recommended in the S.E. Ninth Ward Enhancement Plan (October 1996). Improvements include decorative paving, street trees, street lights, traffic calming, crosswalks and horticultural additions.

5. **Anderson Community Center Renovations**

Budget Request: $2,086,000. **(Amount Increased by $936,000)**
Program Request: $0.

Budget: ~~Renovation and repairs to the community facility and the construction of a two story annex adjacent to the center, to include offices, multi-purpose space and storage~~. Funding for building renovations to the 40 year old community center facility, including upgrades to the HVAC equipment; building lighting and roofing; fitness, boxing and locker rooms; kitchen upgrades to meet emergency shelter requirements; and reconfiguration of office and classroom space.

Program: None.

6. **S. Wilmington Elbert Playground and Gymnasium**

Budget Request: $244,000.
Program Request: $0.

Budget: Planning and site preparation for the construction of a community facility at the Elbert Playground in South Wilmington, to include a gymnasium, classrooms, reception area, lockers and bathrooms.

Program: None.

7. **Brandywine Park Playground Equipment**

Budget Request: $31,000.
Program Request: $0.

Budget: Funding for improvements to the Brandywine Park Playground at 18th and Van Buren Streets, including the installation of playground surfacing, benches, landscaping, and playground equipment.

Program: None.

8. **Youth Athletic Training Facility**

Budget Request: $500,000.
Program Request: $0.

Budget: Economic feasibility and planning study, architectural, engineering and design work for the proposed athletic training facility.

Program: None.

9. **African American History Museum**

Budget Request: $1,274,000. **(Amount Decreased by $936,000)**
Program Request: $0.

Budget: Architectural, engineering, design work and construction for the proposed museum and adjacent Louis L. Redding House, along with start up funding for the first year of operation.

Program: None.

10. **Wilmington Optimist Field**

Budget Request: $65,000.
Program Request: $0.

Budget: To install lighting at the existing baseball field located at 18th and Broom Streets.

Program: None.

11. **Neighborhood House Renovations**

Budget Request: $50,000.
Program Request: $0.

Budget: Funding for renovations to the third floor of the Neighborhood House community services facility in South Wilmington, to provide for a conference room, offices and storage space.

Program: None.

## B. PUBLIC WORKS DEPARTMENT

1. **FY 99 Annual Minor Capital**

Budget Request: $0.
Program Request: $12,585,000.

Budget: None.

Program includes:

1. Annual Street Improvements: City-wide street paving program and the installation of mandated handicap ramps.

2. Miscellaneous Street Construction: Small capital projects required within the public right-of-way, including street extensions, traffic islands, intersection reconstruction, line and grade restoration, and railroad track removal.

3. Engineering Services: Procurement of engineering services required for contract document preparation for capital projects; minor studies pertaining to streets, structural design and evaluation, and road layout; and supplemental engineering studies conducted by Public Works staff.

2. **Government Center Parking Garage Repairs**

Budget Request: $960,000.
Program Request: $400,000.

Budget: City's portion of funding for repairs to the parking garage serving the Government Center.

Program: Repairs to the structure and floor of the Government Center parking garage.

3. **Upgrade Underground Storage Tanks**

Budget Request: $0.
Program Request: $110,000.

Budget: None.

Program: To retrofit and upgrade all of the public works underground storage tanks to accommodate a monitoring system that will control of the fuel inventory. This project will bring tanks into compliance with state and federal requirements.

4. **Minor Street Maintenance Repairs**

Budget Request: $0.
Program Request: $1,330,000.

Budget: None.

Program: This project calls for contracting out street maintenance crews to repair potholes, small cave-ins and to restore paving on water and sewer repair trenches by City crews.

5. **Parking Meter Replacement**

Budget Request: $0.
Program Request: $330,000.

Budget: None.

Program: Replacement of the city's existing aging parking meters in the central business district with electronic meters.

6. **City/County Building Renovations**

Budget Request: $0.
Program Request: $1,793,000.

Budget: None.

Program: The project involves funding the City's share for the replacement of the City/County Building HVAC renovation, per the New castle County Capital Project requirements.

7. **Traffic Signs and Signals**

Budget Request: $0.
Program Request: $530,000.

Budget: None.

Program: The purchase of traffic signal equipment (including conduit, pole bases and signal equipment) as a part of the annual signal installation contract.

8. **Parking Regulation Enforcement**

Budget Request: $0.
Program Request: $162,000.

Budget: None.

Program: To increase parking regulation enforcement efforts through the restructuring of the ticket writing operation, with the procurement of equipment including eight new special purpose vehicles (which increase mobility by enabling ticket writing without leaving the vehicle, and can be driven on sidewalks) and 14 had held computer ticket writers (to improve/increase ticket production and accuracy).

9. **North Market Street Initiative**

Budget: $0.
Program: $250,000.

Budget: None.

Program: To provide sidewalk improvements, curb repairs, landscape enhancements and streetscape improvements to the 2200 through 2800 and 3000 blocks of North Market Street; and the design of streetscape improvements to Concord Avenue, between Market and Broom Streets.

10. **Traffic Sign Pavement Marking Upgrade**

Budget Request: $0.
Program Request: $755,000.

Budget: None.

Program: To identify and implement the necessary improvements to all signs and pavement markings within the city. Program includes field inventory, project material procurement, sign fabrication and installation, pavement marking installation, establishment and maintenance of records, and evaluation.

11. **Space Reconfiguration for City Offices**

Budget Request: $347,000.
Program Request: $0.

Budget: Improvements and redesign of City office space on the 1st and 3rd Floors of the Louis L. Redding City/County Building.

Program: None.

12. **Annual Water Improvements**

Budget Request: $0.
Program Request: $10,000,000.

Budget: None.

Program: Provides for the annual cleaning and lining of water mains, new mains, hydrants, valves, etc. Provides for all water appurtenances and materials needed to maintain the distribution system.

13. **48 Inch Main**

Budget Request: $0.
Program Request: $4,400,000.

Budget: None.

Program: Replacement of the 85 year old 48-inch main.

14. **Annual Minor Sewer Construction and Drainage Improvements Program**

Budget Request: $0.
Program Request: $9,608,000.

Budget: None.

Program:

1. Construction material requirements and supplies for Street Maintenance, Sewer Maintenance, and Street Cleaning divisions for construction projects, and snow and ice control operations.

2. Minor Sewer Construction and Repair, including lateral installations required by small scale residential and commercial construction, and small scale minor improvements to the City sewer system.

3. Procurement of engineering services required for contract document preparation, minor studies related to sewer system and drainage problem correction, and to supplement construction inspection activities and engineering studies conducted by Public Works staff.

15. **Filter Plant Improvements**

Budget Request: $0.
Program Request: $3,000,000.

Budget: None.

Program: Implementation of treatment improvements necessary for meeting new regulations on drinking water quality.

16. **Roof Rehabilitation**

Budget Request: $0.
Program Request: $100,000.

Budget: None.

Program: Rehabilitation and maintenance of roofs on existing physical plant.

17. **Brandywine Cool Spring and Hoopes Improvements**

Budget Request: $0.
Program Request: $1,000,000.

Budget: None.

Program: To rehabilitate and improve the existing controls, chorine system, piping modifications and HVAC, and undertake architectural rehabilitation to pumping stations.

18. **Sewer System Assessment Program**

Budget Request: $0.
Program Request: $825,000.

Budget: None.

Program: Assessment of the structural and hydraulic integrity of the major trunk lines of the sewer system distribution network in order to formulate a long term maintenance strategy for the aging sewer system.

19. **Pump Rehabilitation**

Budget Request: $0.
Program Request: $800,000.

Budget: None.

Program: To rehabilitate existing finished water and raw water pumps within the water system, which are in need of a major overhaul.

20. **East Wilmington Sewer Improvements**

Budget Request: $0.
Program Request: $2,100,000.

Budget: None.

Program: Replacement of the existing sewer subsystem with larger trunk lines and street mains as necessary. Modification of the interceptor regulator and associated overflow relief line may also be required.

21. **Major Transmission Mains**

Budget Request: $0.
Program Request: $5,000,000.

Budget: None.

Program: Replacement of large raw and finished water mains.

22. **Video Inspection Services for Sewer System Repairs**

Budget Request: $0.
Program Request: $50,000.

Budget: None.

Program: Provides video inspections of sewer lines necessary for the pinpointing of locations where minor sewer repairs are required. Also used to inspect newly constructed sewer lines.

23. **Architectural Rehabilitation**

Budget Request: $0.
Program Request: $1,100,000.

Budget: None.

Program: Restoration of architectural elements and exterior repairs (brick work, windows, balconies) to Brandywine Filter Plant, Brandywine Pumping Station, DCCA Building, Porter Gate House, etc., for safety and aesthetic reasons.

24. **Relocation of Public Works Yard**

Budget Request: $0.
Program Request: $8,000,000.

Budget: None.

Program: This project would relocate the public works yard facilities from the waterfront, to encourage further development of the area. Funds provide for engineering and construction costs.

25. **Meter Redistricting**

Budget Request: $0.
Program Request: $200,000.

Budget: None.

Program: To establish master meters by defined service zone to accurately monitor consumption and detect leakage, to prevent discrepancy between billed water consumption measurements and water production figures.

## C. DEPARTMENT OF REAL ESTATE AND HOUSING

1. **Vacant Property Initiative**

Budget Request: $0.
Program Request: $4,000,000.

Program: None.

Budget: Acquisition of approximately 75 vacant houses in targeted areas for renovation and resale, which is expected to generate approximately 1.5 million in revenues.

2. **Housing Programs**

Budget Request: $2,375,000.
Program Request: $0.

Budget: This money will be used for writing down mortgage loans for home buyers in the Enterprise Community, down payment and settlement assistance program, and gap financing for specific housing development projects.

Program: None.

3. **Health Facility at 41st and Market Streets**

Budget Request: $200,000.
Program Request: $0.

Budget: To provide for the study and implementation of a health facility on North Market Street.

Program: None.

4. **Downtown Housing Development**

Budget Request: $0.
Program Request: $850,000.

Budget: None.

Program: Purchase, pre-development and construction activities to retrofit structures suitable for residential occupancy in and around the Market Street Mall, to support the economic development and revitalization efforts. Rental, live/work space for artists and student housing would be included.

## D. FIRE DEPARTMENT

1. **Apparatus Replacement (Pumpers)**

Budget Request: $0.
Program Request: $900,000.

Budget: None.

Program: Funding for the purchase three pumpers for the Fire Department.

2. **New Fire Station (#5)**

Budget Request: $0.
Program Request: $3,575,000.

Budget: None.

Program: A new station is needed to replace the existing station, in order to accommodate present day fire apparatus and modern living quarters for fire personnel. To include planning, architectural design and engineering costs; land acquisition and site improvements; and construction costs. The present facility has outlived its life expectancy as a full service station.

3. **Roof Replacement Program**

Budget Request: $0.
Program Request: $330,000.

Budget: None.

Program: Roof replacement program for fire stations #1, #4, and #6.

## E. POLICE DEPARTMENT

1. **Market Street Mall Camera Security System**

Budget Request: $0.
Program Request: $250,000.

Budget: None.

Program: To install video cameras in key locations in the downtown business district to enhance business and pedestrian security, as part of a larger public safety program.

2. **Carpet Replacement - Public Safety Building**

Budget Request: $0.
Program Request: $100,000.

Budget: None.

Program: Replacement of the carpeting in the Public Safety Building.

## F. DEPARTMENT OF FINANCE

The figures provided in the budget and program summary sheets (attached) are not related to specific capital projects and as such are not identified in this chapter; rather, they represent the costs associated with fund borrowing (bond counsel and other related fees).

## G. DIVISION OF TRANSPORTATION

1. **Downtown Studies - Matching Funds**

Budget Request: $0.
Program Request: $300,000.

Budget: None.

Program: To provide for matching dollars to leverage federal funds to construct projects currently under study as a part of the Wilmington Studies process. These projects include circulation, transportation, transit, pedestrian, and aesthetic improvements to Market, S. Market, Walnut and S. Walnut Streets; as well as provide for bike lane striping and signage in the central business district.

2. **South East Hilltop Enhancement Plan**

Budget Request: $45,000.
Program Request: $0.

Budget: Funding for the implementation of streetscape recommendations identified in the conceptual design plan for the South East Hilltop area.

Program: None.

3. **Infrastructure: Amtrak Station Area**

Budget Request: $300,000.
Program Request: $0.

Budget: This money will be used to match federal and state funds for streetscape and traffic improvements to the Wilmington Train Station area.

4. **Northwest Neighborhood Improvements**

Budget Request: $100,000.
Program Request: $0.

Budget: Funding for a planning study and implementation of streetscape improvements to the area.

Program: None.

## H. OFFICE OF THE MAYOR

1. **Strategic Fund**

Budget Request: $500,000.
Program Request: $0.

Budget: This money will be used to leverage $15 million in funds from the Delaware Community Investment Corporation (DCIC) for site acquisition and development for housing and economic development projects.

Program: None.

## I. COMMERCE

1. **Strategic Fund**

Budget Request: $4,500,000.
Program Request: $0.

Budget: This money will be used in conjunction with funds from the Strategic Fund within the Office of the Mayor to leverage $15 million in funds from the Delaware Community Investment Corporation (DCIC) for site acquisition and development for housing and economic development projects.

Program: None.

## J. CITY COUNCIL

1. **City Council Renovations (WITN Studios, Chambers/Workshop, Council Offices)**

Budget Request: $95,000.
Program Request: $0.

Budget: Funding for the renovations to the City/County Building to provide space for the WITN Studios, along with the remodeling of the Council Chambers and Workshop on the first floor and the City Council offices on the Ninth Floor.

Program: None.

# Recommended Capital Funding and Schedule

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### SUMMARY: TOTAL FUNDS RECOMMENDED BY FISCAL YEAR AND DEPARTMENT

| NAME OF DEPARTMENT | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| PARKS AND RECREATION | G | 4,200 | 2,425 | 0 | 425 | 0 | 650 | 7,700 | 7,700 |
| PUBLIC WORKS | G | 1,307 | 9,315 | 0 | 4,170 | 0 | 4,760 | 19,552 | 19,552 |
| | W | 0 | 15,884 | 0 | 3,436 | 0 | 26,863 | 46,183 | 46,183 |
| REAL ESTATE & HOUSING | G | 2,575 | 2,850 | 0 | 2,000 | 0 | 0 | 7,425 | 7,425 |
| FIRE | G | 0 | 1,500 | 0 | 150 | 0 | 3,155 | 4,805 | 4,805 |
| POLICE | G | 0 | 350 | 0 | 0 | 0 | 0 | 350 | 350 |
| FINANCE | G | 0 | 502 | 0 | 202 | 0 | 257 | 961 | 961 |
| | W | 0 | 477 | 0 | 103 | 0 | 806 | 1,386 | 1,386 |
| OFFICE OF THE MAYOR | G | 500 | 0 | 0 | 0 | 0 | 0 | 500 | 500 |
| COMMERCE | P | 4,500 | 0 | 0 | 0 | 0 | 0 | 4,500 | 4,500 |
| TRANSPORTATION | G | 445 | 300 | 0 | 0 | 0 | 0 | 745 | 745 |
| | O | 0 | 2,860 | 0 | 0 | 0 | 0 | 0 | 2,860 |
| CITY COUNCIL | G | 95 | 0 | 0 | 0 | 0 | 0 | 95 | 95 |
| TOTAL BY FUND | G | 9,122 | 17,242 | 0 | 6,947 | 0 | 8,822 | 42,133 | 42,133 |
| | P | 4,500 | 0 | 0 | 0 | 0 | 0 | 4,500 | 4,500 |
| | W | 0 | 16,361 | 0 | 3,539 | 0 | 27,669 | 47,569 | 47,569 |
| | O | 0 | 2,860 | 0 | 0 | 0 | 0 | 0 | 2,860 |
| GRAND TOTAL | | 13,622 | 36,463 | 0 | 10,486 | 0 | 36,491 | 94,202 | 97,062 |

* G - General; W - Water/Sewer; P - Port Residual Commitments ; O - Other Governmental

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### PARKS & RECREATION DEPARTMENT: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| General Park Improvements | G | 0 | 925 | 0 | 425 | 0 | 650 | 2,000 | 2,000 |
| Revitalization Program (LDR) | G | 0 | 1,100 | 0 | 0 | 0 | 0 | 1,100 | 1,100 |
| Clifford Brown Development | G | 0 | 300 | 0 | 0 | 0 | 0 | 300 | 300 |
| S. E. Ninth Ward Street Enhancements | G | 0 | 100 | 0 | 0 | 0 | 0 | 100 | 100 |
| Anderson Community Center Renovations | G | 2,086 | 0 | 0 | 0 | 0 | 0 | 2,086 | 2,086 |
| Elbert Playground and Gymnasium | G | 194 | 0 | 0 | 0 | 0 | 0 | 194 | 194 |
| Brandywine Park Playground Equipment | G | 31 | 0 | 0 | 0 | 0 | 0 | 31 | 31 |
| Youth Athletic Training Facility | G | 500 | 0 | 0 | 0 | 0 | 0 | 500 | 500 |
| African-American History Museum | G | 1,274 | 0 | 0 | 0 | 0 | 0 | 1,274 | 1,274 |
| Wilmington Optimist Field | G | 65 | 0 | 0 | 0 | 0 | 0 | 65 | 65 |
| Neighborhood House Renovations | G | 50 | 0 | 0 | 0 | 0 | 0 | 50 | 50 |
| TOTAL BY FUND | G | 4,200 | 2,425 | 0 | 425 | 0 | 650 | 7,700 | 7,700 |
| TOTAL PARKS AND RECREATION FUNDS | | 4,200 | 2,425 | 0 | 425 | 0 | 650 | 7,700 | 7,700 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### PUBLIC WORKS DEPARTMENT: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Annual Minor Capital | G | 0 | 5,355 | 0 | 3,410 | 0 | 3,820 | 12,585 | 12,585 |
| Gov't. Center Parking Garage | G | 960 | 400 | 0 | 0 | 0 | 0 | 1,360 | 1,360 |
| Upgrade Underground Storage Tanks | G | 0 | 0 | 0 | 0 | 0 | 110 | 110 | 110 |
| Minor Street Maintenance Repairs | G | 0 | 710 | 0 | 620 | 0 | 0 | 1,330 | 1,330 |
| Parking Meter Replacement | G | 0 | 0 | 0 | 0 | 0 | 330 | 330 | 330 |
| City/County Bldg. Renovations | G | 0 | 1,543 | 0 | 0 | 0 | 250 | 1,793 | 1,793 |
| Traffic Signs & Signals | G | 0 | 140 | 0 | 140 | 0 | 250 | 530 | 530 |
| Parking Regulation Enforcement | G | 0 | 162 | 0 | 0 | 0 | 0 | 162 | 162 |
| North Market Street Initiative | G | 0 | 250 | 0 | 0 | 0 | 0 | 250 | 250 |
| Traffic Sign & Pavement Marking Upgrade | G | 0 | 755 | 0 | 0 | 0 | 0 | 755 | 755 |
| Space Reconfiguration for City Offices | G | 347 | 0 | 0 | 0 | 0 | 0 | 347 | 347 |
| Annual Water Improvements | W | 0 | 5,000 | 0 | 0 | 0 | 5,000 | 10,000 | 10,000 |
| 48" Water Main | W | 0 | 4,400 | 0 | 0 | 0 | 0 | 4,400 | 4,400 |
| Annual Minor Sewer & Drainage | W | 0 | 2,940 | 0 | 3,180 | 0 | 3,488 | 9,608 | 9,608 |
| Filter Plant Improvements | W | 0 | 1,500 | 0 | 0 | 0 | 1,500 | 3,000 | 3,000 |
| Roof Rehabilitation | W | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 100 |
| Brandywine, Cool Springs & Hoopes Improvements | W | 0 | 500 | 0 | 0 | 0 | 500 | 1,000 | 1,000 |

*Continued*

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### PUBLIC WORKS DEPARTMENT: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Sewer System Assessment | W | 0 | 220 | 0 | 230 | 0 | 375 | 825 | 825 |
| Pump Rehabilitation | W | 0 | 500 | 0 | 0 | 0 | 300 | 800 | 800 |
| East Wilmington Sewer Improvements | W | 0 | 0 | 0 | 0 | 0 | 2,100 | 2,100 | 2,100 |
| Major Transmission Mains | W | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 |
| Video Inspection of Sewer Repairs | W | 0 | 24 | 0 | 26 | 0 | 0 | 50 | 50 |
| Architectural Rehabilitation | W | 0 | 600 | 0 | 0 | 0 | 500 | 1,100 | 1,100 |
| Relocation of Public Works Yard | W | 0 | 0 | 0 | 0 | 0 | 8,000 | 8,000 | 8,000 |
| Meter Redistricting | W | 0 | 200 | 0 | 0 | 0 | 0 | 200 | 200 |
| TOTAL BY FUND | G | 1,307 | 9,315 | 0 | 4,170 | 0 | 4,760 | 19,552 | 19,552 |
| | W | 0 | 15,884 | 0 | 3,436 | 0 | 26,863 | 46,183 | 46,183 |
| TOTAL PUBLIC WORKS FUNDS | | 1,307 | 25,199 | 0 | 7,606 | 0 | 31,623 | 65,735 | 65,735 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### REAL ESTATE & HOUSING DEPARTMENT: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Vacant Property Initiative | G | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 4,000 | 4,000 |
| Housing Programs | G | 2,375 | 0 | 0 | 0 | 0 | 0 | 2,375 | 2,375 |
| Health Facility at 41st & Market | G | 200 | 0 | 0 | 0 | 0 | 0 | 200 | 200 |
| Downtown Housing Development | G | 0 | 850 | 0 | 0 | 0 | 0 | 850 | 850 |
| TOTAL BY FUND | G | 2,575 | 2,850 | 0 | 2,000 | 0 | 0 | 7,425 | 7,425 |
| TOTAL REAL ESTATE & HOUSING FUNDS | | 2,575 | 2,850 | 0 | 2,000 | 0 | 0 | 7,425 | 7,425 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### FIRE DEPARTMENT: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Apparatus Replacement (Pumpers) | G | 0 | 0 | 0 | 0 | 0 | 900 | 900 | 900 |
| New Fire Station (#5) | G | 0 | 1,500 | 0 | 0 | 0 | 2,075 | 3,575 | 3,575 |
| Roof Replacement | G | 0 | 0 | 0 | 150 | 0 | 180 | 330 | 330 |
| TOTAL BY FUND | G | 0 | 1,500 | 0 | 150 | 0 | 3,155 | 4,805 | 4,805 |
| TOTAL FIRE FUNDS | | 0 | 1,500 | 0 | 150 | 0 | 3,155 | 4,805 | 4,805 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### POLICE DEPARTMENT: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Market St. Mall Camera Security System | G | 0 | 250 | 0 | 0 | 0 | 0 | 250 | 250 |
| Carpet Replacement | G | 0 | 100 | 0 | 0 | 0 | 0 | 100 | 100 |
| TOTAL BY FUND | G | 0 | 350 | 0 | 0 | 0 | 0 | 350 | 350 |
| TOTAL POLICE FUNDS | | 0 | 350 | 0 | 0 | 0 | 0 | 350 | 350 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### FINANCE DEPARTMENT: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Cost of Bond Issue (General Fund) | G | 0 | 502 | 0 | 202 | 0 | 257 | 961 | 961 |
| Cost of Bond Issue (Water/Sewer Fund) | W | 0 | 477 | 0 | 103 | 0 | 806 | 1,386 | 1,386 |
| TOTAL BY FUND | G | 0 | 502 | 0 | 202 | 0 | 257 | 961 | 961 |
| | W | 0 | 477 | 0 | 103 | 0 | 806 | 1,386 | 1,386 |
| TOTAL FINANCE FUNDS | | 0 | 979 | 0 | 305 | 0 | 1,063 | 2,347 | 2,347 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### DIVISION OF TRANSPORTATION: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Downtown Studies Matching Funds | G | 0 | 300 | 0 | 0 | 0 | 0 | 300 | 300 |
| | O | 0 | 2,860 | 0 | 0 | 0 | 0 | 0 | 2,860 |
| Southeast Hilltop Enhancement Plan | G | 45 | 0 | 0 | 0 | 0 | 0 | 45 | 45 |
| Amtrak Sta. Area Infrastructure Imp. | G | 300 | 0 | 0 | 0 | 0 | 0 | 300 | 300 |
| Northwest Neighborhood Improvements | G | 100 | 0 | 0 | 0 | 0 | 0 | 100 | 100 |
| TOTAL BY FUND | G | 445 | 300 | 0 | 0 | 0 | 0 | 745 | 745 |
| | O | 0 | 2,860 | 0 | 0 | 0 | 0 | 0 | 2,860 |
| TOTAL TRANSPORTATION FUNDS | | 445 | 3,160 | 0 | 0 | 0 | 0 | 745 | 3,605 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
## (000 omitted )

### OFFICE OF THE MAYOR: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Strategic Fund | G | 500 | 0 | 0 | 0 | 0 | 0 | 500 | 500 |
| TOTAL BY FUND | G | 500 | 0 | 0 | 0 | 0 | 0 | 500 | 500 |
| TOTAL OFFICE OF THE MAYOR FUNDS | | 500 | 0 | 0 | 0 | 0 | 0 | 500 | 500 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
(000 omitted )

COMMERCE DEPARTMENT : PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| Strategic Fund | P | 4,500 | 0 | 0 | 0 | 0 | 0 | 4,500 | 4,500 |
| TOTAL BY FUND | P | 4,500 | 0 | 0 | 0 | 0 | 0 | 4,500 | 4,500 |
| TOTAL COMMERCE DEPT. FUNDS | | 4,500 | 0 | 0 | 0 | 0 | 0 | 4,500 | 4,500 |

# CAPITAL IMPROVEMENTS PROGRAM
## FISCAL YEARS 1999-2004
(000 omitted )

### CITY COUNCIL: PROGRAM RECOMMENDATION BY FISCAL YEAR

| | TYPE OF FUNDING | FISCAL YEARS 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | TOTAL CITY FUNDS 6 YEAR PERIOD | TOTAL LOCAL AND MATCHING 6 YEAR PERIOD |
|---|---|---|---|---|---|---|---|---|---|
| City Council Renovations | G | 95 | 0 | 0 | 0 | 0 | 0 | 95 | 95 |
| TOTAL BY FUND | G | 95 | 0 | 0 | 0 | 0 | 0 | 95 | 95 |
| TOTAL CITY COUNCIL FUNDS | | 95 | 0 | 0 | 0 | 0 | 0 | 95 | 95 |